

October 20, 2009

CEO
Company
Address
City, State Zip Code

Dear [Formal Salutation],

Does the U.S. Chamber of Commerce speak for [Company Name] when it opposes healthcare reform? As members of the faith community and concerned investors we have been troubled by the efforts of the U.S. Chamber of Commerce to undermine efforts to curb global warming. We are equally concerned that the same tactics seem evident in the Chamber's attempts to undermine efforts to bring about a just health care system available to all citizens. Given the position that the Company has taken in endorsing core precepts for healthcare reform, we are asking you in this letter to communicate in a clear public voice whether or not the Chamber has your "proxy" when it comes to healthcare reform policy.

In August 2007 representatives of interfaith institutional investors,¹ with significant stock in the largest U.S. corporations, gathered in Chicago to address the issue of ensuring access to health care for all in the context of corporate social responsibility. We decided to approach companies in which we held stock, asking them to endorse basic principles to guide the national debate around healthcare reform.

While over 30 companies have embraced health care reform principles to date, insufficient progress has been achieved on healthcare reform to satisfy interfaith institutional investors. In particular, we are deeply concerned about the "push back" by the United States Chamber of Commerce, to which most of these very companies belong, that appears to be an attempt to derail universal, comprehensive health care reform.

As you know, we are convinced, along with leaders of major religious institutions and other organizations, that health care is a basic human right. The moral consequence is a demand that there be affordable, universal access to quality health care. This must be the ultimate goal of any health care bill.

As shareholders in major companies threatened by a broken health care system, we are united in our view that that the status quo in health care is unsustainable. It has runaway cost increases, presents great risk for employers as well as employees and leaves millions uninsured. Genuine reform cannot be predicated on adjusting or tweaking the current "market approach" which places profit first; it has jeopardized millions of peoples' health. We have come to the conclusion that some kind of public option or an effective equivalent is necessary. Simultaneously we hear rhetoric from the U.S. Chamber of Commerce against "government run health care," (see the petition drive on www.responsiblehealthreform.org), a notion that is not in any bill that we have seen. This deliberate mischaracterization of the health reform proposals is unconscionable.

Such scare tactics, accompanied by a million-dollar ad campaign by the Chamber, are undermining a positive resolution of our health care crisis. We are aware that we are not alone in our concerns as we watch companies begin to disassociate themselves from the Chamber on other issues. Trade association members bear a responsibility to see

¹ The members belong to the Interfaith Center on Corporate Responsibility, New York. Its 275 members use their stock to bring about a balance between their fiscal and social concerns. For more information, go to www.iccr.org.

that the organization reflects positions and communication tactics that recognize the individual organizations' perspectives and identify constructive approaches to both beneficial dialogue and effective solutions.

Given the current campaign of the Chamber of Commerce, we ask you to provide answers to these questions:

1. Does the Company agree with the Chamber's campaign in opposition to health care reform?
2. Will the Company publicly distance itself from the Chamber's position in opposition to health care reform?
3. What are the Company's plans to contribute in a constructive way to the health care debate going forward?

This letter is being sent to a wide range of companies held by members of the ICCR. We would ask that you respond to David Schilling, Program Director, ICCR, dschilling@iccr.org, by November 13, 2009.

Sincerely,

<p>Tom McCaney Associate Director, Corporate Social Responsibility Sisters of St. Francis of Philadelphia</p> <p>Sister Patricia Marshall Director, Social Justice Office Sisters of the Blessed Sacrament</p> <p>Juan Figueroa President Universal Health Care Foundation of Connecticut, Inc.</p> <p>Stephen O. Mason Director of Brethren Foundation, Inc. Church of the Brethren Benefit Trust, Inc.</p> <p>Sister Martha Ann Fitzpatrick Vice President, Advocacy Mission Hospital, Mission Viejo, CA</p> <p>Fr. Joseph P. La Mar, M.M. Assistant CFO Maryknoll Fathers and Brothers</p> <p>Frank Rauscher Senior Principal Aquinas Associates</p> <p>Marie Gaillac Corporate Responsibility Coordinator JOLT, Coalition for Responsible Investments</p> <p>Stella Storch, OP CSA Justice Coordinator Congregation of Sisters of St. Agnes</p> <p>Mark Potter, Ph.D. Provincial Assistant, Social Ministries California Province of the Society of Jesus</p>	<p>Margaret Weber Corporate Responsibility Director Basilian Fathers of Toronto</p> <p>Barbara Jennings, CSJ Coordinator Midwest Coalition for Responsible Investment</p> <p>Gwen Farry, BVM Representative Sisters of Charity, BVM</p> <p>Mary Ellen Gondeck, CSJ CCRIM and the Congregation of St. Joseph</p> <p>Sister Theresa Sandok, OSM President Servants of Mary (Servite Sisters)</p> <p>Mark A. Regier Director of Stewardship Investing MMA</p> <p>Myles McCabe Director of Peace and Justice Marianist Province of the U.S.</p> <p>Sr. Claire Regan Corp. Responsib. Coordinator Sisters of Charity of St Vincent de Paul of New York</p> <p>Shelly Alpern Vice President Trillium Asset Management</p> <p>Linda Dahlmeyer, CPA Director of Finance and Operations Universal Health Care Foundation of Connecticut</p>
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